



# ACCOUNTABILITY BOARD Minutes

8<sup>th</sup> October 2019

#### 1 Welcome and introductions

Attendees: Stephen Mold (PFCC) Helen King Nicci Marzec Nick Alexander

Louise Sheridan

Darren Dovey (Chief Fire Officer) Rob Porter

Apologies: Paul Fell and Shaun Hallam

SM welcomed everyone to the meeting

## 2 Minutes and decisions of previous meeting

- The minutes from the previous meeting were approved.
- Relevant updates on any outstanding actions were provided and the Action Log updated.

#### 3 Fire and Rescue Plan – Improving diversity in the workforce

- DD presented his vision for the service and plans to deliver a fair and inclusive workforce with increased diversity.
- Also working to ensure that the set of values are understood and being adhered to
- DD provided an explanation of NFCC Leadership Framework which is embedded across the service to ensure they are upholding values and behaviours
- A confidential reporting line has also been introduced
- In addition, unconscious bias training has been delivered across the leadership team and being rolled out across the service.
- A confidential reporting line has also been introduced
- There was a discussion about watch culture. DD confirmed he had seen positive changes and will continue to review.
- Current recruitment drive is attracting a high number of applications.
- The service is also running positive action days to encourage applications from people who do not have English as their first language.

- There was a discussion about how the service can recruit more female and BAME firefighters
- DD confirmed no EDI officer (left in 2011). Currently discussing ways to improve with Barbara Barrett.
- Stations are also being encouraged to be more proactive with engagement. All have station plans which are currently being refreshed.
- Overall DD confident the service is making progress but acknowledged there is a need to invest more time engaging with local communities to ensure taking on their views and how could attract more minority groups to join.

**ACTION** – Management Development and ELP – DD to revisit joint working between fire and police.

**ACTION** – DD to consider holding a Chief Fire Officer Community Supper

## 4 Fire and Rescue Plan – Income generation

- DD confirmed that NFRS already has a trading arm however there are profit restrictions in the National Framework.
- There was a discussion about how this could evolve and what could be learnt from other fire and rescue services across the country
- SM advised that there was not enough detail in the current paper
- Everyone was in agreement that a commercial operation and the income opportunity that comes with it is something we would want to drive forward. Also opportunity to create resilience in the service.
- It was agreed that Paul Fell and Paul Greenwood should continue to work together to agree the right entity. HK will advise on strategic vision.
- There was a budget discussion to create a temporary post for 18 months to scope out. Needs commercial expertise to manage properly.

**ACTION** – HK write a short document that sets objectives and cost for commercial opportunity in purple. RP agreed to support.

#### 5 Budget monitoring and treasury management

- HK updated on consultation. Fire can work to the proposed referendum limits of 1.99% which equates to around £1.22 per household.
- HK making the case for £5 per household which generates £1.2 million rather than £300k
- HK confirmed still waiting on provisional settlement.
- HK provided an update on an overcharge by LGSS which should release around £170k. This is good news.
- The chief Fire officer is currently reviewing priorities for the current underspend of £378k following off set of £110k recruitment costs.
- DD advised that much of the underspend has now been allocated. Equipment list and timeline discussed at FEG meeting to be confirmed

**ACTION** – DD to share plan for underspend discussed at FEG

 HK still has some concerns regarding IT budget but confirmed is feeling positive overall.

	There was a discussion about the Treasury Management cash position and S106 money which is also positive. It was agreed that DD would complete a wish list and send this to SM for review and approval.
	<b>ACTION</b> – DD to send wish list to SM. (Key considerations to include key priorities, pump availability, prevention, protection and response times). Operational equipment piece is important.
6	AOB
	No further business was raised.